ORGANIZATIONAL STRUCTURE	
OFFICE OF THE SECRETARY (26.01.01) FY1994 appropriation	EXAMINATION RESEARCH & DEVELOPMENT UNIT Harry M. Valentine (410) 225-4897 TEST ADMINISTRATION UNIT Lincy Mobley (410) 225-4921 SALARY ADMINISTRATION & POSITION CLASSIFICATION DIVISION Michael A. Glass, Director (410) 225-4778 WORK FORCE QUALITY DIVISION Jeanne M. Zarnoch, Director . (410) 225-4943 EMPLOYEE DEVELOPMENT CENTER (410) 225-4683 TOTAL QUALITY INITIATIVE Tina Romanowski, State Quality Coordinator
EXCEPTIONS (26.01.01.01) Margaret Embardino	PROCUREMENT Gail Schutz

ORGANIZATIONAL STRUCTURE

ORIGIN & FUNCTIONS

The Department of Personnel develops and maintains a personnel system that recruits, trains, and strives to retain an efficient, qualified work force for public service in State government (Code 1957, Art. 41, secs. 9-101 through 9-106).

Origins of the Department date to 1920 when the Merit System was established for employees of State government. The Merit System was formed to attract well qualified people to government service and end the political patronage by which government positions had been filled in the nineteenth century. In 1920, the office of State Employment Commissioner was created to administer the Merit System (Chapter 41, Acts of 1920). The Commissioner in 1922 was renamed Commissioner of State Employment and Registration and became head of the Department of State Employment and Registration (Chapter 29, Acts of 1922). The Commissioner of State Employment and Registration also chaired the State Employees' Standard Salary Board, formed in 1941 (Chapter 395, Acts of 1941). In 1953, the Commissioner was renamed the State Commissioner of Personnel (Chapter 310, Acts of 1953). The State Commissioner of Personnel became responsible for the State Incentive Awards Board in 1958 (Chapter 65, Acts of 1958).